The Intelligence Analysis Process is a cycle:
- Planning & Direction
- Collection
- Processing
- Analysis & Production
- Dissemination

Librarianship activities include:
- Organization
- Dissemination
- Management
- Preservation
- Advising and Planning
- Analysis
- Teaching

Commonalities and Divergences: Library and Information Science and Intelligence Analysis

Convergences between intelligence analysis and librarianship mean librarians can be increasingly valuable contributors to the intelligence process.

Overlapping Activities

The Intelligence Analysis Process
- Planning & Direction
- Collection
- Processing
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- Dissemination

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Overlapping Principles

Information Quality
- Reliability
- Validity
- Relevance

Source Quality
- Objectivity
- Scope
- Accuracy
- Timeliness
- Verifiability

Added Value
- Librarians engaged in analysis of information, and facilitating the work of others engaged in analysis

Effective Communication
- Presenting information in a meaningful way

Mission Focus

LIS Competencies and IA Activities

OSINT Collection
- Knowledge of sources, kinds and reliability of sources

Data and Metadata Management
- Managing large amounts of data
- Familiarity with importance and workings of metadata

Knowledge Management
- Identifying knowledge needs, even when unexpressed

Human Information Behavior
- Applying information management and access strategies that are rational in light of the fact that humans are not rational.

Instructional Design
- Educating information users in a way that comports with what we know about how people learn

Possible Divergences

Stage of Development of Discipline
- LIS is firmly entrenched as a discipline, while IA is at an earlier stage

Analytical Methods & Determining Truth
- In IA, more extensive evaluation of sources
- In IA, a more precise expression of degree of confidence in accuracy

Ethics
- Librarianship ethos of openness versus IA imperative of secrecy

Basis for this Presentation

This poster draws on Shumaker, D., Hock, R., Dessy, B. (2013, July 15) “Librarians in the Intelligence Process.” Understanding and Improving Intelligence Analysis: Learning from Other Disciplines Workshop, University of Mississippi, Oxford, MS.

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